

To: SURREY POLICE AUTHORITY
Date: 6th February 2012
By: Head of Finance, Paul Bundy
Title: Financial Report Month 8 - 2011/12

Purpose of Report/Issue:

This report presents the financial position for the first 8 months of the year as at November 2011.

Summary:

The gross revenue budget for the year is £212.3m. Total expenditure for the year to date is currently £3.9m within the phased budget with the forecast outturn being £0.5m within budget.

Total Capital budget is £14.4m including £4.7m re-phased from last year and £2.0m carried forward from last years less 4.7m now re-phased into next year.

Expenditure for the year to date is currently £6.7m.

Recommendation(s) –

The Authority is asked to:

- Note the revenue outturn position
- Note the capital expenditure position.
- Note the position on the balance sheet items within the report.
- Note the position with regards to Accounts Payable and Accounts Receivable.

Equalities Implications

The contents of the report have been considered for any potential equality implications and none arise.

Risk

The contents of the report have been considered for any potential risks and none arise.

Human Rights

The contents of this report have been considered for any human rights implications and none arise.

Attachments: **Financial report – Month 8 2011/12**

Contact details –

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Financial Report – Month 8

November 2011



1 Introduction

1.1 The report contains the following;

- The actual revenue expenditure year to date, against the annual budget (appendix A & C).
- Overtime analysis for officers and staff (appendix A).
- The movement on the general balances and specific reserves (appendix A).
- Employee numbers for police officer and police staff (appendix A).
- The capital expenditure against the annual budget (appendix A & B).
- The balance sheet items that are termed as working capital, such as the cash position, accounts receivable and payable performance (appendix A).
- Virement position (Page 5).
- Efficiency Plan incorporating the strategic savings graded as red, amber or green (appendix E)
- Strategic Change Project Update (Page 8).
- The Enterprise Programme Financials over the life of the project (appendix D)

2 Revenue Budget Summary

- 2.1 The year to date actual revenue expenditure of £137.0m is £3.9m (2.8%) within the phased budget, this has been a consistent trend through the year to date.
- 2.2 The current forecast outturn position is an under spend of £0.5m which reflects the year to date trend and the effectiveness of the Forces austerity programmes, tempered by caution on the financial impact of public order policing and the need to ensure adequate provisioning for known future liabilities
- 2.3 The Force Summary at Appendix B provides the detail of expenditure against the budget for the cost type, pay, premises, supplies & services, transport and income.
- 2.4 The flexibility levered from the budget allows for financial resources to be targeted by the Force which assist in the achievement of the Local Policing Plan targets.
- 2.5 Police officer costs are within budget in total when the additional costs of mutual aid overtime to support the Metropolitan Police are netted off by recharges which are shown under income
- 2.6 Police staff costs are under spent as a result of the change programmes and posts' being held vacant but this is countered by higher temporary and agency staff costs. Police staff overtime is slightly overspent following a budget cut of £185k.
- 2.7 Non payroll costs are under spent against the year to date budget as a result of austerity programmes but a year end overspend is forecast as a result of provisioning.
- 2.8 Income is above budget due to the effects of collaboration recharging between forces and mutual aid recharging.

3 Variances by Command

- 3.1 Response is above budget year to date and is forecast to remain so as a result of additional officer numbers coming out of their probationer training plus higher Air Support costs earlier in the year

- 3.2 Investigation command is currently underspent but forecasts being on budget by year end with the staff budget being underspent due to reduced numbers being offset by higher overtime and agency staff costs.
- 3.3 Neighbourhood is within budget for the year to date but is forecasting an overspend of £274k for the year, largely relating to employment costs of officers and staff as headcount increases
- 3.4 Tasking & Co-ordination has high overtime mutual aid costs but much higher mutual aid recharges income resulting from the recharging of normal officer costs and vehicle costs as well as overtime, this results in a considerable surplus and a forecast under spend of £535k
- 3.5 Joint Command is recording an under spend which relates to the growing underspend on bilateral collaborations with Sussex as a result of reduced staff, forensic and start up, redundancy costs. In addition savings are emerging from regional collaborations for which half year results have now been agreed.
- 3.6 Within the DCC directorate ACPO are on budget but forecast being above budget by year end due to additional staff costs in Corporate Communications and staff officer costs, while PSD are within budget but forecast to reach budget by year end as a result of legal claims.
- 3.7 Within the ACOs directorate Human Resources are within budget as a result of reduced training and health care costs within other payroll costs which is forecast to increase. Finance and Services are also well within budget as a result of reduced premises costs but forecast being closer to budget by year end as maintenance programmes continue. ICT is also well within budget due to reduced purchases of supplies and services partly offset by high agency staff costs, the level of under spend will decrease by year end as staff costs and supplies purchases increase.
- 3.8 Corporate is within budget year to date but forecasts being over budget by year end due to the creation of provisions.

4 Virements & Approvals

- 4.1 Virements are used to move budgets during the year in line with operational changes and savings achieved. Financial Regulations state that any virement exceeding 0.2% of the value of the annual Net Budget Requirement (NBR) requires the approval of the Police Authority.
- 4.2 There are no virements requiring approval since the last meeting but it may be noted that Major Crime, Firearms and Scientific Support units have been vired into the Collaboration Command. Savings from Diversity, ICT, Catering, Printing, SBSC and Fleet reviews have been vired into Force Improvements. Data Bureau has been vired from Response to Tasking & Co-ordination and the Counter Terrorism Grant has been vired from Funding into Other grant income.

5 Capital Position

- 5.1 The total capital budget, at £14.4m includes £4.7m re-phased from last year, £2.0m carried forward from last year and £10.1m budgeted for the current year plus £2.3m approved by SPA for specific purchases less £4.7m re-phased into next year.
- 5.2 Of this £11.4m has been allocated to specific projects for spend this year, £2.7m has been agreed in principle and £0.3m remains to be allocated as at month 8.
- 5.3 Project Enterprise has a budget of £3.0m, Mobile Data £2.0m, Woking Magistrates Court £2.0m and Salford Custody unit £1.8m, Vehicle replacement has a budget of £1.6m.
- 5.4 Expenditure for the year to date is £6.7m, a further £2.0m is covered by outstanding orders, the rest being uncommitted.
- 5.5 A capital Grant of £1.1m is anticipated as is £2.9m from the sale of Houses and £2.2m from the sale of Police Stations, the remainder of funding being made up of revenue funding and internal borrowing.

6 Balance Sheet

6.1 Usable reserves are at £15.6m, £1.8m more than at the start of the year following the move of £1.2m into revenue funding from Local Reserves £0.4m and OPR reserve £0.8m, Local reserves have now been reduced to zero, Insurance reserves are £2.3m, and Ill health reserves £0.9m. An OPR reserve originally established at the end of 09/10 has been reduced to £0.4m. A health reserve which stands at £0.3m, the Olympic reserve at £0.3m and the general reserve has increased to £11.4m at month 8 but is forecast to be £8.0m at year end.

7 Accounts receivable

- 7.1 Accounts receivable of £2.9m includes £0.4m over 90 days old being 14% of total debtors, 45% is under 30 days old.
- 7.2 Financial regulations sets out the authority limits for the write off of debt and these have been used, as the guide on the risk areas. Any individual debtor above £10k will require the Head of Finance, the Treasurer or the SPA to approve the write off of the debt. Using this framework places the debt in the following groups along with the status of the debt:

Accounts Receivable - Items in Excess of £10k & 90 Days			
£	Invoice Date	Customer	Notes
Commercial Debt			
17,067	03/07/11	LGC Ltd	Fingerprint Services
17,067		Sub Total	
Public Sector Debt			
23,954	21/08/11	DAAT	Now paid
21,774	18/08/11	Dept of International Development	Secondment
19,000	28/07/11	Guildford B.C.	ASB/PPO Contribution
27,266	18/08/11	MPA	Officer Secondment
195,259	27/07/11	Sussex Police	Collaboration recharge
287,253		Sub Total	
304,320		Total	

7.3 No write off actions are currently recommended.

8 Accounts payable

8.1 Accounts payable shows 140 invoices and credit notes being processed at month end of which 49 are for more than 120 days. The total net value of outstanding

invoices and credit notes being £313k with 58% of this value being held for less than 30 days

9 Cash

- 9.1 As the level of reserves has been impacted by usage and with the possibility of internal “borrowing” for the capital programme, close attention to the cash levels will be required.
- 9.2 The cash balance at the end of month 8 was £8.3m compared to £14.4m at the start of the year, this was due to the late receipt of precept from SCC £9.9m being received in early December. The cash balance decreased in June due to the precept grant being paid in ten instalments, with no instalments normally in December and June.

10 Efficiency Savings

- 10.1 The report at appendix E sets out the current position with respect to the Force’s Efficiency Plan with a planned saving of £13.3m, further narrative is in Section 11.
- 10.2 The report gives the outline of savings forecast in 2011/12 and later years.

11 Strategic Change Projects Update

11.1 ICT OSR Review

Recruitment is continuing to fill the remaining vacancies following the restructure of the department. This is having a moderate impact upon capacity within the department and this is being managed by the ICT Planning Board.

11.2 Crime Management Review

The Event Assessment Unit went live on 1st December 2011 and the initial feedback is that it is working as expected.

11.3 Health and Safety

Implementation of the new structure went live on the 1st January 2012.

11.4 Collaboration

The areas for further collaborative working have been reviewed and it has been agreed to progress the scoping of opportunities for joint working in the areas of Major Crime Review and Confidential Units. This work is underway and findings will be presented to the Programme Board for their consideration to proceed to business case modelling. Decision points have been built into the process to ensure that progression to each stage is assessed against current demands in each force and any implementation will be subject to the normal governance processes.

11.5 Service Quality Phase 3

The Business Case for phase 3 of the Service Quality review was signed off by SCB on 19th December 2011.

11.6 Diversity

Implementation of the new structure went live on the 1st January 2012

11.7 Admin Review

The scope and process for this review was agreed at SCB on 19th December and communication activity to affected Staff and Managers is now underway.

11.8 Specials

Focus groups are being arranged with key stakeholders to consider the existing leadership structure and look at ways to improve integration and operational effectiveness.

11.9 BPP

West Midlands Police Authority has now approved progression to the next phase of the programme. The main OJEU has been reviewed by the Joint Programme Board and will be issued in late January. Letters are going out to all the Home Office Forces/Authorities to advise them of the impending issue of the OJEU and providing them with the opportunity to notify us if they do not wish to be included. It is anticipated that the Bidders Conference will be held in early March.

The OJEU to procure consultancy support for the next phase of the programme was published on 28th October 2011. The legal support will be procured via a framework agreement. It is anticipated that the contracts for both consultancy and legal support will be awarded in early April.

Attachments:

- Appendix A:** Financial Overview November 2011
- Appendix B:** Capital Expenditure November 2011
- Appendix C:** Force wide results November 2011
- Appendix D:** Project Enterprise
- Appendix E:** Efficiency Plan

FINANCIAL OVERVIEW AS AT NOV 2011

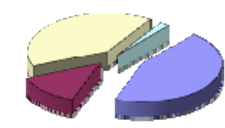
INCOME AND EXPENDITURE						
BUSINESS UNIT VARIANCES						
	YEAR TO DATE			YEAR		
	ACT	BUD	VAR	BUD	F/C	VAR
	£ 000	£ 000	£ 000	£ 000	£ 000	£ 000
Response	34,358	33,581	(777)	49,752	50,363	(611)
Investigation	37,141	37,329	188	54,188	54,221	(34)
Neighbourhoods	17,780	17,786	6	26,750	27,024	(274)
Tasking	11,685	12,609	924	18,925	18,390	535
Joint Command	3,960	4,321	361	9,279	8,767	512
Sub Total	104,923	105,627	703	158,894	158,765	129
ACPO	2,341	2,429	88	3,660	3,884	(224)
PSD	1,431	1,578	147	2,369	2,341	27
Force Improvement	1,052	1,425	373	2,422	3,012	(589)
SBS	1,353	1,403	50	2,134	2,045	88
ICT	6,216	6,976	761	10,341	9,744	597
F & S	7,617	8,252	635	12,120	12,079	41
HR/Fed	9,716	10,259	543	15,500	14,794	706
Strategic Planning	105	111	6	170	157	13
Diversity	129	233	105	323	204	119
Sub Total	29,958	32,666	2,708	49,039	48,260	778
Corporate	1,501	1,726	225	3,000	3,629	(628)
SPA	630	925	295	1,387	1,159	228
TOTAL	137,013	140,944	3,931	212,320	211,813	507

BALANCE SHEET			
BALANCES			
	31/03/11	30/11/11	Var
	£ 000	£ 000	£ 000
Local Reserves	446	0	(446)
Insurance Reserve	2,219	2,325	106
Ill Health Reserve	1,028	915	(113)
Healthcare Reserve	290	290	0
Olympics Reserve	300	300	0
OPR Reserve	1,022	360	(662)
General Balances	7,485	11,416	3,931
TOTAL	12,790	15,606	2,816

CASH FLOW	
Cash Headroom (Month End Balances)	
£ 000	Month
25000	M
20000	A
15000	M
10000	J
5000	J
0	A
	S
	O
	N
	D
	J
	F
	M

Legend: Forecast 2011/12 (Orange line with squares), Actual 2011/12 (Pink line with squares)

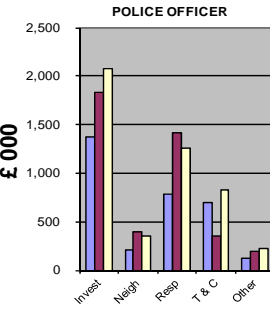
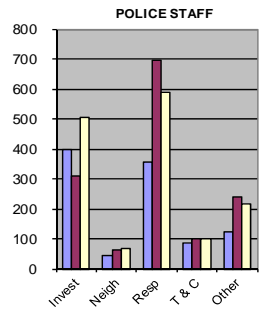
CAPITAL EXPENDITURE	
	£ 000
Approved 11/12 Capital Budget	12,406
c/f Projects	2,029
Total	14,435



Spend to date	6,686
Ordered	1,966
Un committed	6,079
Revenue funded	(296)
Total	14,435

Financing		
Grant	1,135	
Other funding	590	
Receipts	6,499	
Underspend forecast	17	
Borrowing	6,194	
Total	14,435	

MRP	10/11	11/12	12/13
£ 000	560	357	643

OVERTIME		
POLICE OFFICER	POLICE STAFF	
		
Actual % of total pay	5.01%	2.16%
Forecast % of total pay	4.87%	2.07%

	£ 000	0 - 30	31 - 60	61 - 120	Over	Total
		days	days	days	120 days	
Amount Due	180.3	88.4	12.1	32.2	312.9	
%of Total Amount	57.6%	28.2%	3.9%	10.3%	100.0%	
No of Invoices	80	38	29	49	196	
%of Total Amount	40.8%	19.4%	14.8%	25.0%	100.0%	

ACCOUNTS RECEIVABLE					
	Jul-11	Aug-11	Sep-11	Oct-11	Nov-11
	£ 000	£ 000	£ 000	£ 000	£ 000
Not yet due	488	419	1,933	737	657
1 - 30 days overdue	668	284	140	1,147	345
31 - 90 days overdue	38	431	570	225	1,175
Over 90 days overdue	161	171	108	511	403
TOTAL	1,355	1,305	2,751	2,620	2,580

OFFICER & STAFF HEADCOUNT	
Headcount FTE	Month
2400	1
2300	2
2200	3
2100	4
2000	5
1900	6
1800	7
1700	8
1600	9
	10
	11
	12

Legend: Officers Actual 11/12 (Blue diamonds), Officers Forecast 11/12 (Green triangles), Officers Budget 11/12 (Red squares), Staff Actual 11/12 (Cyan crosses), Staff Forecast 11/12 (Purple asterisks), Staff Budget 11/12 (Red circles)

GLW105

C3 - Capital Report
Month 8 - Nov 11



		Strand	Prior Year Re-Phasing	Prior Year Budget C/f	Current Year Budget 2011/12	Re-Phased to 2012/13	Total 11-12 Budget	Rev Cont Sp Grants	Actual Spend YTD Apr-11-Nov-11	Capitalised in Year	O/S Orders	Variance YTD	Bal of Year Forecast Dec-11-Mar-12	Full Year Forecast	Fc to Bud Variance	% Spend	RAG
IT Infrastructure Renewal																	
6021	DESKTOP REPLACEMENT PROGRAMME	ICT	0	0	180,000		180,000		16,764		584	163,236	163,236	180,000	0		
6022	LAPTOP REPLACEMENT PROGRAMME	ICT	0	0	80,000		80,000		14,031			65,969	65,969	80,000	-0		
6023	ACCRUALS/FORCE SPEND	ICT	0	0	0		0	41,961	27,397		908	14,563	14,563	41,960	-0		
6024	NETWORKS/CABLING - ICAD UPGRADE	ICT	0	0	21,000		21,000		4,641			16,359	16,359	21,000	0		
6026	IT PERIPHERALS - PRINTERS	ICT	0	0	30,000		30,000		11,330			18,670	18,670	30,000	-0		
6027	HOMA	ICT	0	0	675,000		675,000		576,273			98,727	98,727	675,000	0		
6032	PLANNED SERVER REPLACEMENT	ICT	0	0	200,000		200,000		34,971		8,060	165,029	165,029	200,000	-0		
Sub-Total			0	0	1,186,000	0	1,186,000	41,961	685,408	0	9,552	542,553	542,553	1,227,961	-0	55.82	
ICT Business Continuity																	
6052	HARDWARE - FIREWALLS	ICT	0	0	0		0		8,916			-8,916	0	8,916	-8,916		
6055	ICT IMPROVEMENTS	ICT	93,000	0	0		93,000		10,725		51,870	82,275	68,060	78,785	14,215		
6084	SYSTEM IMPLEMENTATION	ICT	0	0	0		0		5,299			-5,299	0	5,299	-5,299		
Sub-Total			93,000	0	0	0	93,000	0	24,940	0	51,870	68,060	68,060	93,000	-0	26.82	
Voice/Data Network Replacement																	
6101	AIRWAVES UPGRADES	ICT	0	0	60,000		60,000		59,986			14	0	59,986	14		
6102	DATA NETWORKS - VIDEO CONFERENCING	ICT	0	0	0		0		882			-882	0	882	-882		
6105	SPIRE LEASE	ICT	0	0	64,000		64,000	29,500	92,507			993	0	92,507	993		
Sub-Total			0	0	124,000	0	124,000	29,500	153,375	0	0	125	0	153,375	125	99.92	
Fleet Annual Replacement Schemes																	
6201	VEHICLE REPLACEMENT	F&S	0	550,000	1,400,000	-325,000	1,625,000	10,127	378,506	49,985	1,065,396	1,206,636	1,206,636	1,635,127	-0	26.21	
Specific Capital Schemes																	
6301	UNALLOCATED CAPITAL - BUDGET ONLY		0	0	3,052,000	-3,050,000	2,000	0	0			2,000	0	0	2,000	0	
6311	E-RECRUITMENT	HR	100,000	0	0		100,000		0			100,000	100,000	100,000	0	0.00	
6320	PROJECT ENTERPRISE	DCC	800,000	126,600	2,906,000	-834,000	2,998,600		1,321,658		139,778	1,676,942	1,669,791	2,991,449	7,151	44.08	
6321	ANPR COUNTYWIDE - FIXED SITES	T&C	0	298,000	0		298,000		276,730		1,300	21,270	21,270	298,000	-0	92.86	
6330	DIGITAL CCTV CUSTODY CENTRES	INV	0	0	0		0	1,766	1,766			0	0	1,766	0		
6352	EDRMS PHASE II	DCC	40,000	5,700	0		45,700		27,602		7,798	18,098	18,097	45,699	1	60.40	
6364	MOBILE DATA 2009/10	DCC	1,800,000	224,500	0		2,024,500		1,047,114		522,846	977,386	977,386	2,024,500	-0	51.72	
6367	BUILDING MANAGEMENT SYSTEM 2009-10	F&S	0	0	0		0	10,944	10,944			0	0	10,944	0		
6369	ANPR - VAN UPGRADE 09/10	T&C	0	7,700	0		7,700		3,157			4,543	4,543	7,700	0	41.00	
6371	IT WAN RE-STRUCTURE	F&S	0	150,300	0		150,300		22,168		45,170	128,132	128,132	150,300	-0	14.75	
6372	HELICOPTER RELOCATION TO ODIHAM 09/10	RESP	0	0	0		0		1,913			-1,913	0	1,913	-1,913		
6374	SECONDARY GENERATORS FOR HQ & GODST	F&S	0	100,000	0		100,000		96,704			3,296	0	96,704	3,296	96.70	
6377	SALFORD CUSTODY SUITE	F&S	1,816,000	15,000	0		1,831,000		1,825,820			5,180	0	1,825,820	5,180	99.72	
6378	DIGITAL AUDIO INTERVIEWING EQUIPMENT	INV	0	0	425,000	-270,000	155,000		0			155,000	155,000	155,000	0	0.00	
6385	OP SMART	NEIGH	0	0	0		0	315	61	254		0	0	315	0	100.00	
6388	COMMAND BUS FOR OLYMPICS	RESP	0	0	0		0		320			-320	0	320	-320		
6390	OPR ESTATE RESTRUCTURE	DCC	0	201,000	260,000	-160,000	301,000		223,309		24,966	77,691	77,691	301,000	0	74.19	
6391	PROJECT MANAGEMENT SOFTWARE	DCC	60,000	0	0		60,000		0			60,000	60,000	60,000	0	0.00	
6392	MOBILE FRONT COUNTER	RESP	0	28,000	0	-11,000	17,000		14,653		1,899	2,347	0	14,653	2,347	86.19	
6393	OLYMPIC GRANT	RESP	0	0	0		0	54,460	54,460			-0	0	54,460	-0	100.00	
6394	CARBON REDUCTION INITIATIVES	F&S	0	0	40,000		40,000		0		41,053	40,000	41,053	41,053	-1,053	0.00	
6395	MIDAS MOBILE FINGERPRINT ID	DCC	0	0	27,000		27,000		26,400			600	0	26,400	600	97.78	
6396	SUPPORT SERVICES IT DEVELOPMENTS	SUPP	0	272,000	0		272,000		20,750			251,250	251,250	272,000	0	7.63	
6397	E-BUSINESS/INTEGRATION TECHNOLOGIES	DCC	0	50,000	200,000	-50,000	200,000		2,000		25,273	198,000	198,000	200,000	0	1.00	
6398	CATERING REFURBISHMENT WORK	F&S	0	0	0		0	147,000	123,519			23,481	23,481	147,000	0	84.03	
6399	REMOTE ACCESS	DCC	0	0	455,000		455,000		17,404		26,547	437,596	437,596	455,000	0	3.82	
6400	CARBON REDUCTION INITIATIVES (SOLAR)	F&S	0	0	60,000		60,000		14,975			45,025	45,025	60,000	0	24.96	
6401	PURCHASE OF HOUSE	F&S	0	0	310,431		310,431		310,431			0	0	310,431	0	100.00	
6402	WOKING	DCC	0	0	1,952,000		1,952,000		0			1,952,000	1,952,000	1,952,000	0	0.00	
Specific Capital Schemes Sub-Total			4,616,000	1,478,800	9,687,431	-4,375,000	11,407,231	214,485	5,443,859	254	839,553	6,177,603	6,160,315	11,604,428	17,288		
Totals			4,709,000	2,028,800	12,397,431	-4,700,000	14,435,231	296,073	6,686,088	50,240	1,966,370	7,994,976	7,977,564	14,713,892	17,412		

5% per month =
6.5% per month =
6.5% per month =

Closed
40% > 120%
52% > 110%
52% > 110%



Monthly Cost Centre Report FORCEWIDE
 Department Manager 2604 Rowley
 Department Number A00,-000,-010
 Current Period Nov-11
 YTD Period Nov-11
 Period Number 8

Budget REV 11/12
 Forecast FOR 11/12
 Currency GBP
 Full Year to Adj-12

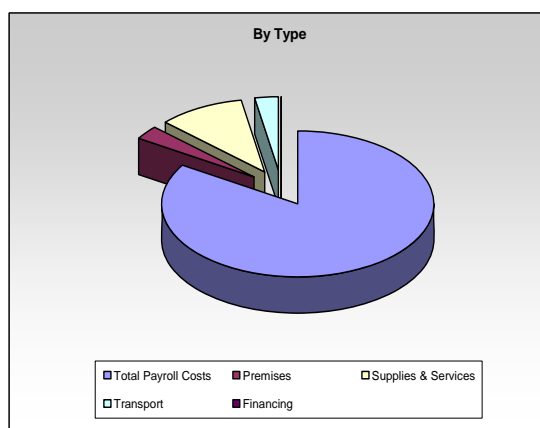
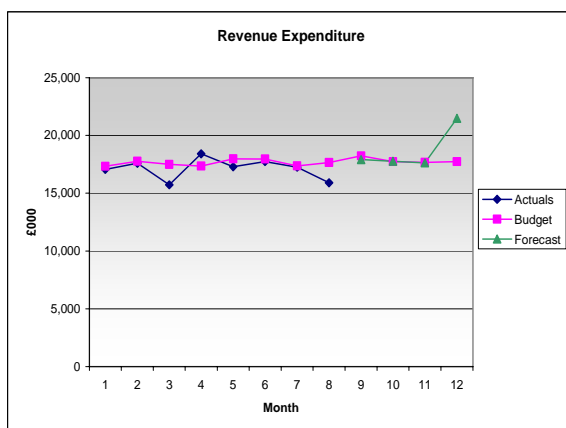


	PTD			YTD			Year			
	Actual	Budget	Variance	Actual	Budget	Variance	Budget	Annualised Actual	Forecast	Variance Budget to Forecast
All Numbers (£,000)										
roll										
Police Payroll										
Police Standard	6,292	6,240	(51)	49,542	49,344	(198)	74,618	74,313	74,772	(154)
Police Overtime	318	271	(47)	3,173	2,726	(446)	4,172	4,759	4,736	(564)
Police allowances	454	425	(28)	3,551	3,953	401	6,444	5,327	6,044	400
Police Staff										
Police Staff Basic	4,943	5,054	111	40,170	40,457	287	60,770	60,256	60,413	357
Police Staff Overtime	93	116	23	1,008	937	(71)	1,408	1,512	1,476	(68)
National Insurance (NI)	386	426	40	3,144	3,407	263	5,118	4,716	4,646	472
Police Staff - Superannuation	537	605	68	4,904	4,842	(62)	7,272	7,356	7,403	(131)
Agency	119	19	(101)	739	33	(707)	48	1,109	1,090	(1,042)
Other Payroll Costs	3,258	3,047	(211)	32,589	25,748	(6,842)	39,571	48,884	40,206	(635)
Total Payroll Costs	16,401	16,203	(198)	138,821	131,445	(7,375)	199,420	208,231	200,786	(1,365)
Other Expenses										
Premises	647	734	86	5,313	6,113	800	8,892	7,970	8,485	407
Supplies & Services	1,840	2,197	357	16,839	17,346	507	26,744	25,259	28,217	(1,473)
Transport	575	559	(15)	4,373	4,538	166	6,890	6,559	6,957	(67)
Financing	(25)	428	453	207	523	317	785	310	329	456
Total Other Expenses	3,037	3,918	881	26,732	28,521	1,789	43,311	40,098	43,988	(677)
Time	(1,158)	(866)	292	(10,115)	(8,117)	1,997	(12,691)	(15,172)	(14,325)	1,634
Items	(2,377)	(1,596)	781	(18,425)	(10,906)	7,520	(17,720)	(27,638)	(18,636)	916
Grand Total	15,903	17,658	1,755	137,013	140,944	3,931	212,320	205,519	211,813	507

Headcount Statistics

Police Officers	1898	1931	34	1879	1910	31
Staff	2186	2303	116	2200	2317	117
Total Head Count	4084	4234	150	4079	4227	148

Revenue Expenditure



ENTERPRISE PROGRAMME FINANCIALS OVERVIEW

	Actuals						Current Year		
	05/06	06/07	07/08	08/09	09/10	10/11	11/12	12/13	13/14
Item					Design & Build Phase	Design & Build Phase	Design & Build Phase	Implementation & Build Phase	Business As Usual
Capital Budget									
Budget	657	619	910	975	3,620	1,856	3,858	1,084	40
Brought Forward		535	248	492	358	1,661	236	20	-790
Central Budget Adjustments						-800	-262		
Actuals/Forecast	122	906	666	1,109	2,317	2,481	3,812	1,894	
Net position	£535	£248	£492	£358	£1,661	£236	£20	-(£790)	-(£750)

Note 1

					09/10	10/11	11/12	12/13	
Item							Implementation & Roll-out	Implementation & Roll-out	Business As Usual
Revenue "Implementation" Budget									
Budget					315	248	465	555	
Budget Growth/Adjustments						184	90		
Actuals/Forecast					183	413	444	1391	
Net Position					£132	£19	£111	-(£836)	Note 2

Post 12/13 = ICT Business As Usual

	05/06	06/07	07/08	08/09	09/10	10/11	11/12	12/13
Item								
GRAND TOTAL Capital + Revenue								
Budget	657	619	910	975	3,935	2,104	4,323	1,639
B/Fwd Budget/Growth	0	535	248	492	358	1,045	64	20
Actuals/Forecast	122	906	666	1,109	2,500	2,894	4,256	3,285
Net position	£535	£248	£492	£358	£1,793	£255	£131	-(£1,626)

Critical Milestones ahead		
21/10/2011	Siren Day 1 Product Delivered to Surrey Police	
24/10/2011	Environments & Application ready for Testing Go/No Go	
03/11/2011	System Acceptance Testing (SAT) Complete	

Capital cost: A high level draft re-plan has been produced and presented at Programme Board, SCB and CSB in July, reflecting the increased capital costs of the re-plan which are forecast to be £750k. A capital growth bid has been submitted, the main drivers include the extended life of the full programme team resources, additional hardware costs associated with the NSPIS Case and Custody contract extension for 12/13, plus the additional hardware / software / consultancy costs related to the remaining system interface development and testing.

Revenue Cost: the original business case made no provision for redundancy costs, these are factored into the revenue profile in 2012/13 (£282k). as a result of the delays, the current support and maintenance contracts for both the crime information system (CIS) and the NSPIS case and custody products will now be extended, these systems had been planned to be decommissioned in 12/13. The programme slippage means the training roll-out will be delayed and a significant proportion of the training costs will now fall into 2012/13 (£134k) The Project team costs include a provision in 12/13 for anticipated additional travel, agency fees, training and equipment costs associated with programme delay, in addition to the following fixed term posts, Resource Manager, Office Manager and Communications Officer.

